


Denver International Airport: An Aerotropolis in the Making



Presented to the QLAIR Conference and Exhibition
by Patrick Heck, Deputy Manager of Aviation
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Denver plays a strong role in the global aviation system



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Serving over 50 million passengers annually, DEN ranks as one of the busiest airports in the world

World Rankings CY 2008

Rank	Airport	CY 2008 Passengers
1	Atlanta	90,039,280
2	Chicago O'Hare	69,353,654
3	London/Heathrow	67,056,228
4	Tokyo/Haneda	66,735,587
5	Paris/DeGaulle	60,851,998
6	Los Angeles	59,542,151
7	Dallas/Ft. Worth	57,069,331
8	Beijing	55,662,256
9	Frankfurt	53,467,450
10	Denver	51,245,334
11	Madrid	50,823,105
12	Hong Kong	47,898,000
13	New York/JFK	47,790,485
14	Amsterdam	47,429,741
15	Las Vegas	44,074,707

U.S. Rankings CY 2008

Rank	Airport	CY 2008 Passengers
1	Atlanta	90,039,280
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4	Dallas/Fort Worth	57,069,331
5	Denver	51,245,334
6	New York/JFK	47,790,485
7	Las Vegas	44,074,707
8	Houston/Intercontinental	41,698,832
9	Phoenix	39,890,896
10	San Francisco	37,405,467
11	Orlando	35,622,252
12	Newark	35,299,719
13	Detroit	35,144,841
14	Charlotte	34,732,584
15	Miami	34,063,531

Source: Airports Council International



17 passenger airlines at DEN provide over 1,600 daily flights to over 160 destinations worldwide



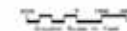
DEN Facts

- Opened in 1995 as a replacement to the former Stapleton Airport
- DEN served 51.2 million passengers in 2008
 - 2.8% increase over 2007
 - Over 625,000 aircraft movements in 2008
- DEN occupies over 137 square km (13,700 hectares)
 - Enough area to hold the four busier airports in the United States
 - Capacity: 110M passengers on 12 runways at full build out
 - Longest commercial runway in North America (4,877 meters)
- DEN has an annual economic impact of USD22.5B on the State of Colorado's economy

The DEN Airport Region



FRONT RANGE AIRPORT VICINITY TO DIA



Roles of an airport

Old Thinking

- Efficient, safe operations
- Security
- Parking
- Basic concessions

New Thinking

*All of the old **plus...***

- Dynamic retail options
- Aesthetically pleasing spaces
- Unique customer experiences
- ***Good neighbor***

Being a Good Neighbor

- Actively soliciting input on future plans for the Airport
- Genuinely listening to feedback from your neighbors
- Making efforts to find common ground and balance diverse interests

Interests of DEN and our neighbors

DEN

- Adequate buffer zones
- Ability to generate on-airport development and other revenue streams
- No extra-market constraints on growth

Neighbors


- Access to the airport
- Little to no impact on residents: noise and emissions
- Economic growth driven by an Airport
- Profit for the land owners and developers and taxes for governments



Reconciling our different points of view

- **Governance:** DEN is owned and operated by the City and County of Denver
- **Outreach:** Including our neighbors as stakeholders in our future and our decisions
- **Partnerships:** Creating collaborative projects that meet all of our interests
- **Business Opportunities:** Offering opportunities to a diverse mix of local businesses

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