



# Annual Report 2016



Annual Report 2016





# Welcome Words

2016, this past year, was one of growth for Airport Regions Conference.

We once again proved that we are a key partner for European projects, by supporting the application of a wide scope of those. The topics were ranging from noise to governance, from mobility to low carbon economy. Projects are an excellent mean to building novel approaches and knowledge that address the concerns of our members.

In 2016, we expanded our membership to Rhein Neckar region, standing strong as the unique voice of airport regions residents across Europe.

As an influencer on the EU scene, we actively engaged in the dialogue with the aviation stakeholders and policymakers through our many events and via our strategic publications.

We are proud to serve as a platform of interregional cooperation which works together on building a common roadmap that deals with the pressing matters of our communities, going beyond the issue of land-use planning, and addressing concerns such as employment, expansion, noise, night flights, emissions, landside access, governance, amongst a few.

Finally, we would not be able to speak out as whole if it was not for our members, to whom we give our thanks for their ongoing support.

Together, we make Europe fly towards a brighter, more sustainable future.



Sergi Alegre Calero  
ARC President

# Who we are and what we do

The Airport Regions Conference (ARC) is an association of regional and local authorities across Europe with an international airport situated within or near its territory.

The ARC brings together a wide range of expertise at the interface of air transport and local and regional policies. A common concern is to balance the economic benefits generated by the airports with their environmental impact.

## THE ARC REPRESENTS:

- The regional and local authorities hosting and neighboring an international airport
- The democratically elected representatives of all citizens living nearby airport
- The voice of regional and local authorities in dialogue with aviation stakeholders, economic and institutional partners at national, European and international level

## THE ARC MISSION IS:

- To help its members by interfacing sky and earth
- To foster knowledge building
- To be a platform of excellence in knowledge sharing
- To help its members anticipate aviation changes
- To support the recognition of regional and local authorities' concerns





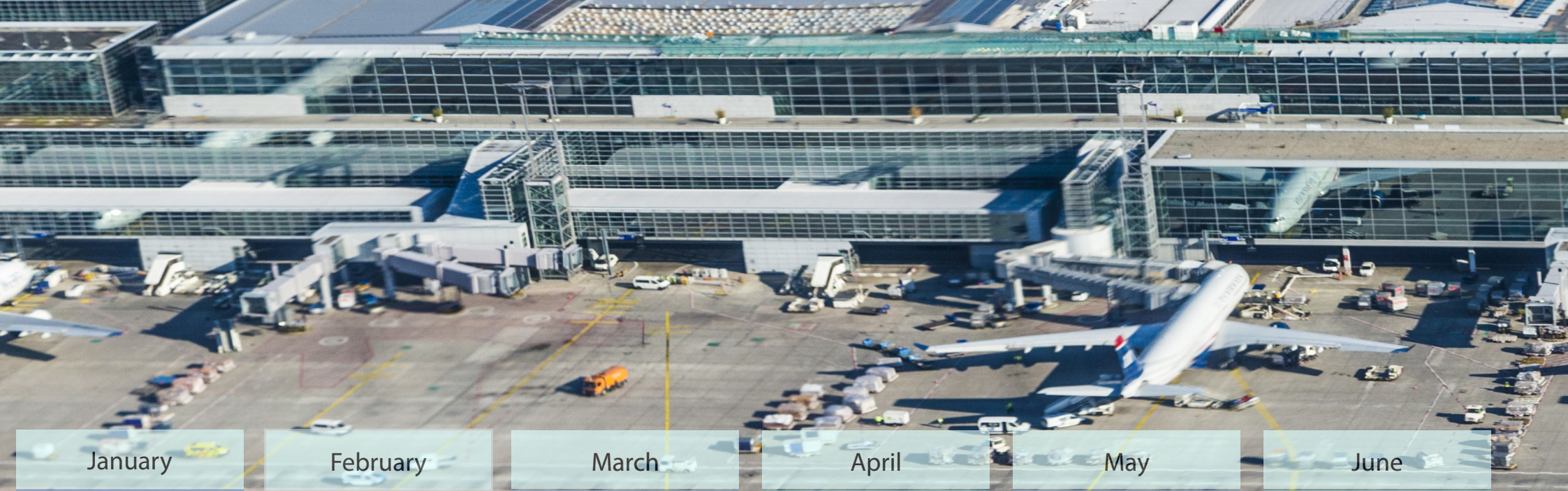
The Airport Regions Conference currently represents 32 member regions which host an approximate total of over 70 million residents from 16 countries. In 2016, our members handled over 618 million passengers on their territories.

Our membership is diverse, ranging from members that have on their territories the largest hubs in Europe (Frankfurt, Paris, Heathrow, Amsterdam, Barcelona, Madrid) to members that have small, but important regional airports bound for development (Oulu, Iasi, Malta). In 2016, the ARC welcomed the Metropolitan Region Rhein-Neckar as a new member.

If you are interested in becoming a member, do not hesitate to contact us at [info@airportregions.org](mailto:info@airportregions.org).

#### THE ARC MEMBERSHIP BENEFITS:

- An opportunity to connect with counterparts from all over Europe
- Representation of our voice and interests of airport and aviation-related topics to the European institutions
- Fast and extensive access to research studies, press releases, reports and news on current issues through the members-only section of the website
- Weekly newsletter subscription and increased visibility of your organisation on social media
- Free printed copies of our publications
- Reduced rates for selected industry conferences, European and international workshops, trainings and seminars
- Access to conference materials and workshops to share best practices and improve workflow
- Participation in EU projects, such as Interreg, Horizon 2020, etc.



## January

Interview ARC President in Parliamentary Magazine

Meeting at European Business Aviation Association, Brussels

Meeting Bremen

Meeting Amadeus on intermodality

Environmental Noise Directive consultation

ARC Lecture at Toulouse University

## February

Visit of Liège Airport  
Executive Committee Meeting

Launch of the Cargo Study

European Parliament Regional Airport impact, Ryanair

## March

Meeting Cargo and Logistics

Meeting Commission for the Territorial Cohesion Policy and EU Budget (COTER)

Passenger Terminal Conference, Cologne

## April

Territorial impact of Airports, Committee of the Regions

Presentation of Cargo Study at Economic Expansion Committee of Val d'Oise (CEEVO)

Aviation Strategy at European Economic and Social Committee

## May

European Passengers' Federation Summit 2016, hosted by the ARC in Brussels

## June

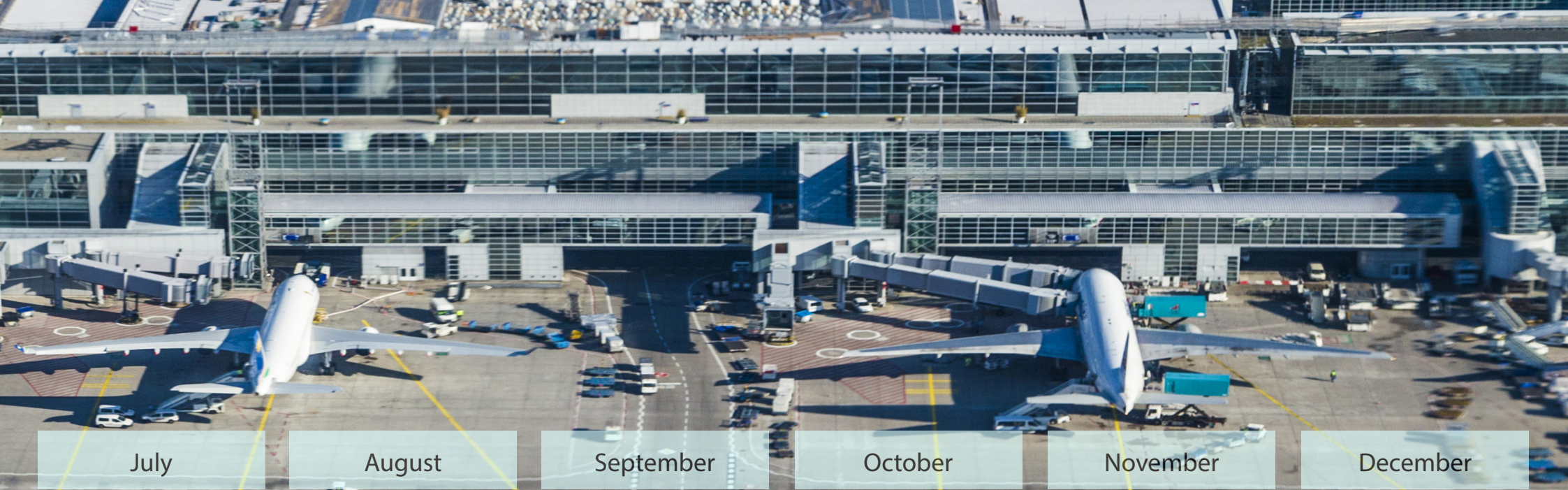
Presentation of Cargo Study in Roissy

Brainstorming on Aviation Strategy, European Parliament

ARC Annual General Meeting, Vantaa

Competitiveness and Business Development in Airport City, Vantaa

The Future of Seamless Travel: Deploying Multimodal Transport System for Passengers, Prague

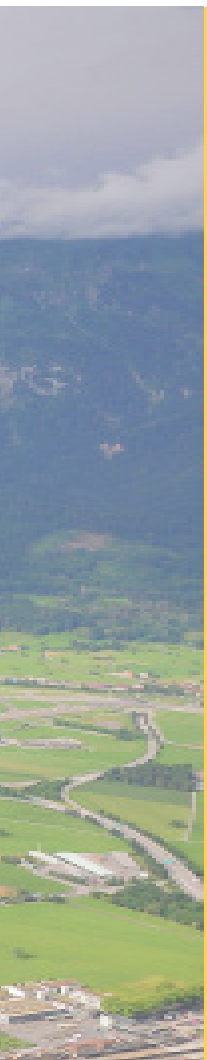


| July                                                                         | August                                                                             | September                                                                                                                                                                                             | October                                                                                                                                                                                                                                               | November                                                                                                                                                                                                                           | December                                             |
|------------------------------------------------------------------------------|------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|
| <p>Meeting in Beek</p> <p>Aviation Strategy Meeting, European Parliament</p> |  | <p>Aviation Strategy Meeting, European Parliament</p> <p>Sustainable Airport Areas International Seminar, Atlanta</p> <p>Metropolis Workshop, Atlanta</p> <p>ARC Lecture, IFURTA, Aix-en-Provence</p> | <p>Aviation Strategy Meeting, Brussels</p> <p>Committee on Aviation Environmental Protection, Brussels</p> <p>Airports Going Green Conference, Amsterdam</p> <p>Transport and Insularity: Constraints and Perspectives Seminar, Palma de Mallorca</p> | <p>ARC Half-Yearly Meeting and Executive Committee Meeting, Budapest</p> <p>Branding Airport Regions Conference, Budapest</p> <p>Aerotropolis Conference, Qingdao-China</p> <p>The annual Global Air-Rail conference, Helsinki</p> | <p>ERA Regional Airlines Working Group, Brussels</p> |

# 2016 at a glance



Our members



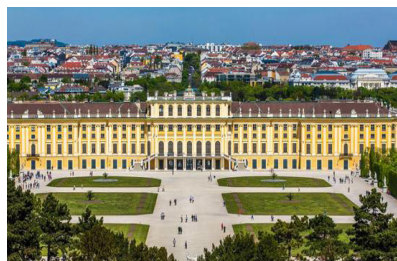
Akershus County Council  
 Barcelona Municipal Council  
 Bavarian Ministry of Economic Affairs  
 Beek Town Council  
 State of Berlin and State of Brandenburg  
 Budapest District XVIII  
 Government of the Canary Islands  
 Government of Catalonia  
 Province of Drenthe  
 El Prat de Llobregat Town Council  
 Fingal City Council  
 Regional Authority FrankfurtRheinMain  
 Gavà Town Council  
 Gothenburg Region  
 Iasi County Council  
 Paris Region Planning and Development Agency (IAU Ile-de-France)  
 London Borough of Hounslow  
 Madrid City Council  
 Transport Malta  
 Mazovia Region  
 Oulu Town Council  
 Ovre Romerike Development  
 Prague Airport Region  
 Metropolitan Region Rhein-Neckar  
 Rotterdam City Council  
 The Walloon Company of Airports  
 Stockholm County Council & Sigtuna  
 Uusimaa Regional Council  
 Val d'Oise Department  
 Vantaa City Council  
 Vienna City Council  
 Province of Vlaams-Brabant

# Our members in the news



## Regional Authority FrankfurtRheinMain

Frankfurt Airport is one of the biggest European hubs, not only regarding air traffic but also in terms of multi-modality. Unfortunately, Frankfurt airport has not been designed for bicycle access – until now: Fraport and Grundstücksgesellschaft Gateway Gardens (the company developing a high class business district next to the airport) made a start by investing in a set of pedelecs. This is a part of a larger engagement to integrate a high quality bicycle infrastructure right from the start. The operation is managed by the Regionalverband FrankfurtRheinMain, within the Interreg NWE CHIPS project.



## Vienna City Council

According to a quality of life study, in 2016, Vienna was the world's best city to live in.



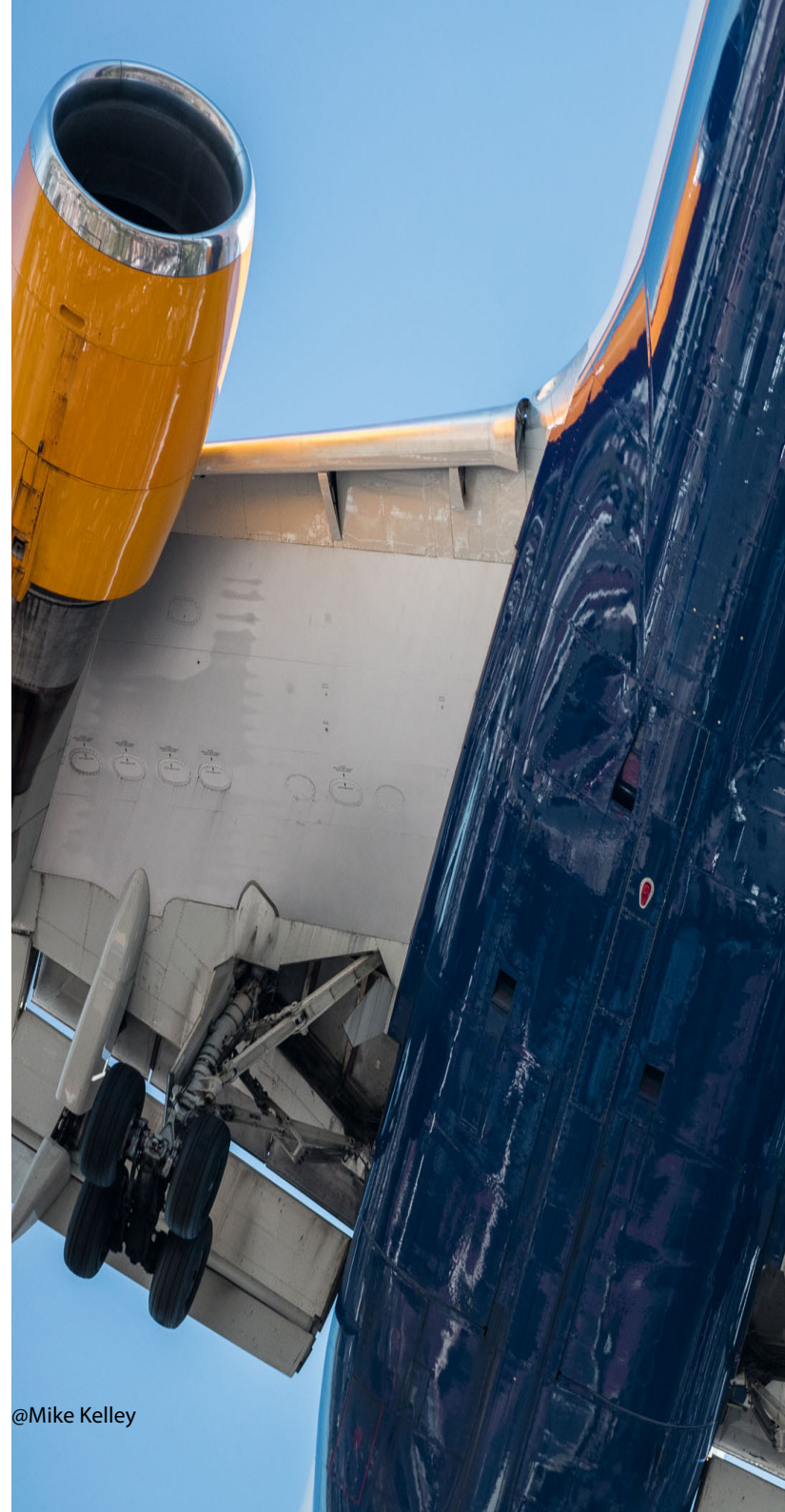
## Stockholm County Council

In 2016, Stockholm's Arlanda Airport has begun to mix biofuel with normal jet kerosene in its fuel bunkers as standard procedure.



## The Walloon Company of Airports

Liège Airport, in 2016, confirmed its leadership as cargo airport in Belgium and it was ranked 8th at EU level.



@Mike Kelley



#### Province of Flemish-Brabant

Brussels Airport unveiled in 2016 its Strategic Vision 2040. This initiative is meant to support the further development of the airport in an open and transparent way.



#### Budapest District XVIII

Budapest Airport's air cargo volume broke a 100,000-ton record in 2016, illustrating the performance of domestic companies.



#### Iasi County Council

In 2016, Iasi International Airport saw a 131 % rise in passenger numbers, being one of the fastest growing airports in Europe.



#### City of Vantaa

In 2016, Vantaa boosted its efforts to make Aviapolis the strongest growing business area and employment centre in the metropolitan area.



Dr. Jocelyne Napoli, University of Toulouse III  
Branding Airport Regions, Budapest



Ms Ulrika Landergren (SE/ALDE)  
ARC General Meeting, Vantaa



ARC Group - Surface Access  
ARC Annual General Meeting, Budapest



Prof. Yoel Mansfeld, University of Haifa  
Branding Airport Regions, Budapest



ARC Group - Noise and Environment  
ARC General Meeting, Vantaa



Gabor Szarvas, Budapest Airport  
Branding Airport Regions, Budapest



Christine van Basten-Boddin, Mayor of Beek with Sergi Alegre Calero, President of ARC, Maastricht Aachen Airport

## Competitiveness and Business Development in Airport City

organised by the Airport Regions Conference, City of Vantaa & Helsinki-Uusimaa Regional Council

In June 2016, Helsinki-Uusimaa Regional Council, City of Vanta and the ARC organised a conference on the different aspects related to the development of airports and their surroundings and the role of local authorities in increasing competitiveness in the area.

## Air Cargo in Airport Regions

organised by the Airport Regions Conference

In February 2016, the ARC team did a study visit of the Liège Airport hub. On this occasion, the latest cargo study compiled and published by the ARC was released.

## Branding Airport Regions

organised by the Airport Regions Conference & Budapest Airport Region Cluster

In November 2016, the ARC jointly organised with the Budapest Airport Region Cluster (BARC) an international conference on the theme of branding airport regions. The purpose of this event was to share experience on building successful brands for airport regions.



## Projects



## ARC: Key partner to European projects

The ARC is actively seeking to contribute to European projects in order to support our fundamental values and strategic objectives. For us, projects not only are a tool for developing knowledge, but also a tool for reinforcing cooperation between our member regions.

Thanks to our involvement in previous European projects, we have established ourselves as a credible partner for communication and dissemination activities. In the course of 2016, the ARC participated in the elaboration of no less than nine projects.

## The ARC key areas

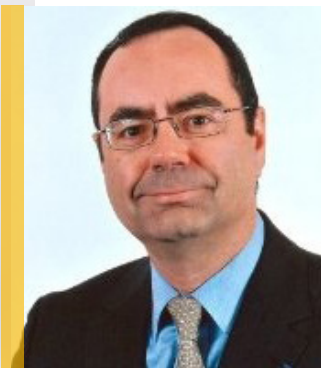
Our research interests are in line with the concerns of our members: aviation noise and emissions, training and employment in airport regions, congestion and airport capacity, land use and airport expansion, intermodality, surface access and connectivity.

The ARC is committed to be the legitimate voice of its members, for that reason we keep our members interest at heart, aiming to strengthen the position of cities and regions against higher level forces.



# ARC Working Groups





## Economic Development and Training

Leader: Jean-François Benon, Val d'Oise Development Agency

This working group has actively participated in different European and international events, such as a study visit to Liège Airport and as well a Sustainable Airport Areas seminar on employment in Atlanta.

In addition, the group also supported the promotion of the ARC Cargo Study (published end of 2015) and the preparation of the DREAM (Development of Regional Employment in Aviation and Maintenance) project, together with the ARC member regions Gothenburg and Hårryda.



## Surface Access

Leader: Per Kristersson, Gothenburg Region

In 2016, efforts have been put in the applications for two projects: ARTIS (interconnectivity project with Interreg Europe) and MOBAIR (the former iTransMode.Air project with Interreg Baltic sea) to increase interoperability in transporting goods and persons.



## Noise and Environment

Leader: Joachim Wempe, Frankfurt Metropolitan Region

The working group has been involved in the preparation of two project applications: the new project ANIMA (Aviation Noise Impact Management through Novel Approaches) and MANOA (Mitigating Aircraft Noise in Outdoor area).

As a follow-up of the conference "The New Noise Regulation: Impact and opportunities for Cities and Regions", we have collaborated with the working group leader on the editing of the event proceedings.



## Spatial Planning and Air Traffic Management

Leader: Regina Wiala-Zimm, City of Vienna

In 2016, this working group focused on the elaboration of new projects and actively participated in the ARC activities.

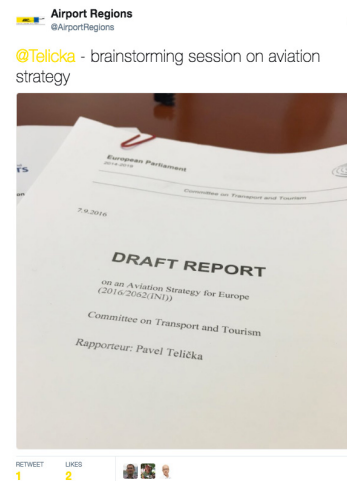
# Lobbying

Topics covered in 2016:

- Aviation strategy for Europe
- Noise pollution
- Air quality
- Connectivity

In the form of:

- Participation in working expert groups
- Participation in hearings and opinions
- Participation in consultations





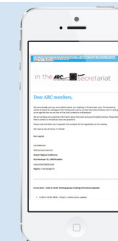


Communication



### In the Secret

- Dedicated to ARC members
- Fosters the creation of a cooperative network that works strategically on topics of common interest
- Information on the latest events and press releases



### Regions and Airports

- Bi-monthly newsletter
- Addressed to both members and the wider community
- The latest information about the aviation sector



### Website

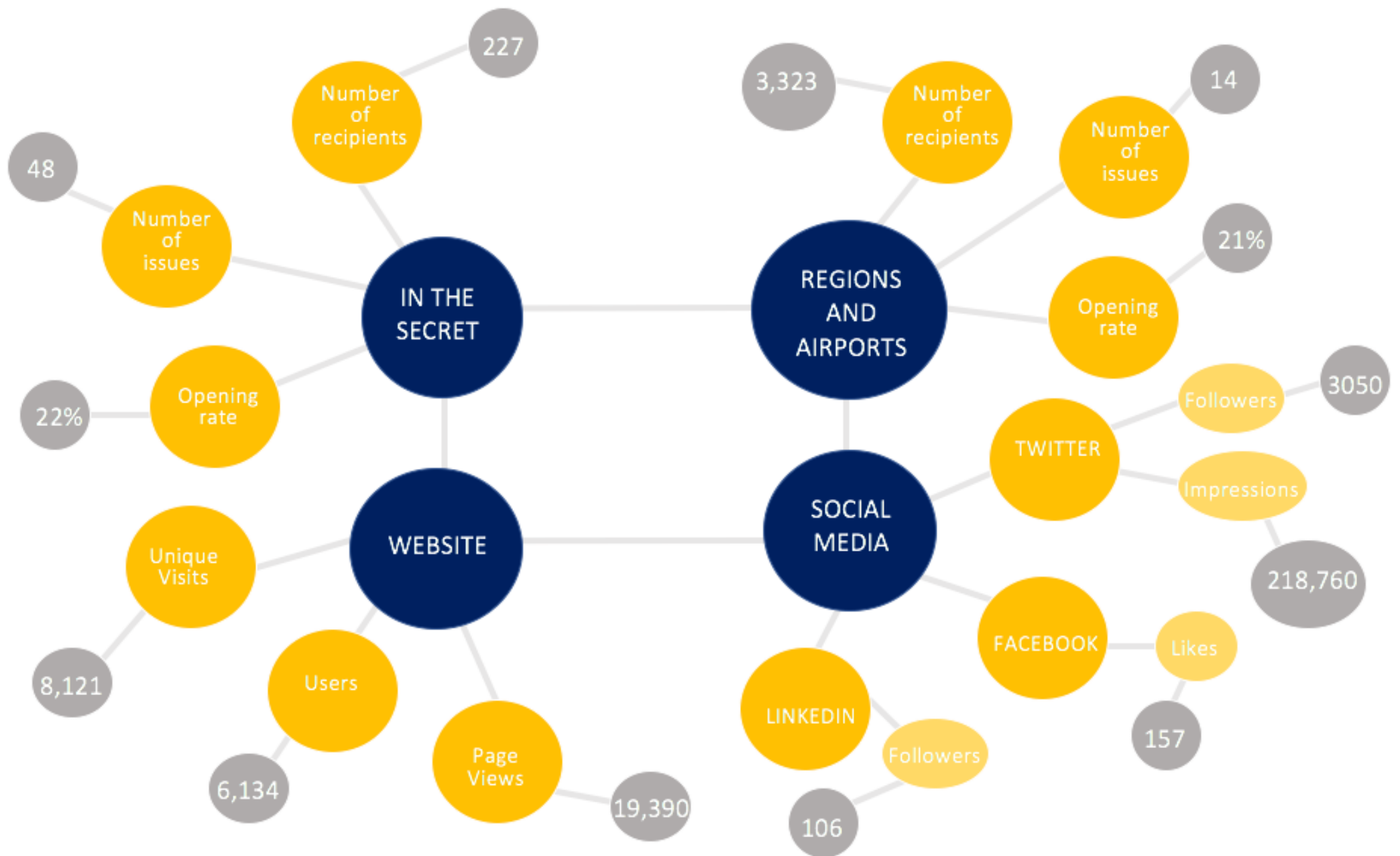
- Online portal with different types of access: open and free access for members and controlled access for visitors.
- Scientific publications, conference material, updates on the latest events



### Social Media

- Increased visibility of our main activities and objectives
- Transparent communication
- Engagement with the wider community





Connect with us:



@AirportRegions



@airportregions



Airport Regions Conference



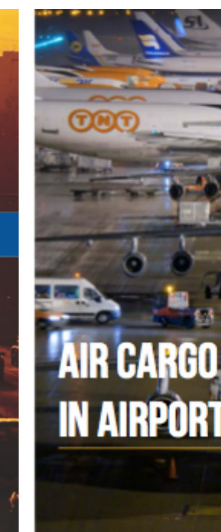
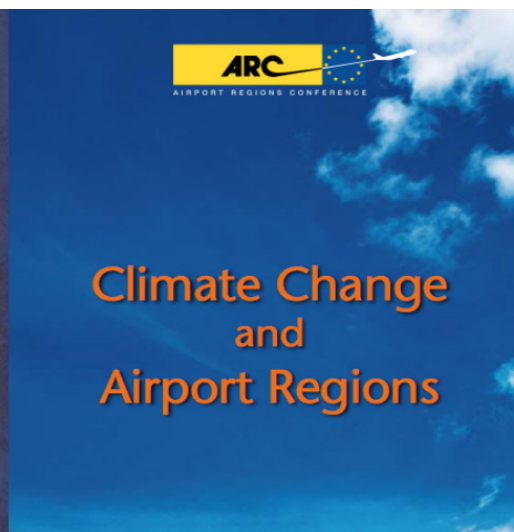
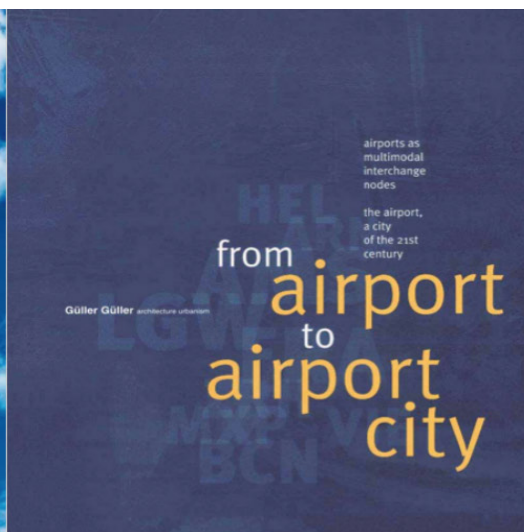
[www.airportregions.org](http://www.airportregions.org)

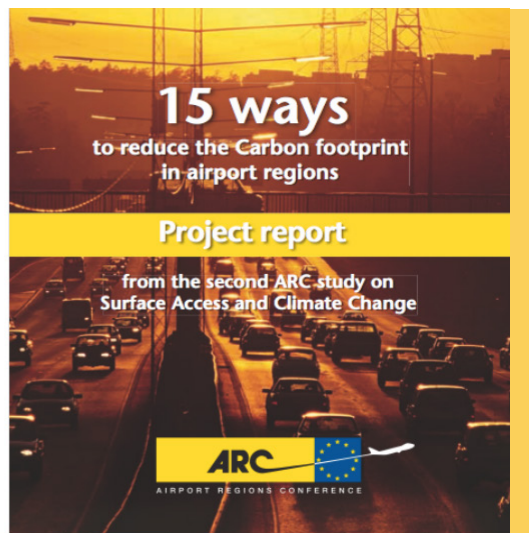
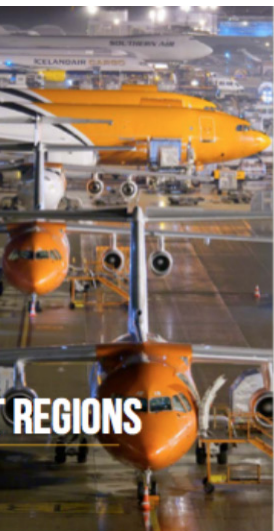


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## Air Cargo in Airport Regions

This study aims to deepen understanding of the air cargo industry. The main aspects discussed in this study are:

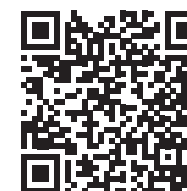
- How air cargo works and who are the main players;
- The main issues and trends air cargo has to face;
- The way air cargo impacts territories and local communities.

## A New Environmental Deal for Airport Regions

This report presents the outcomes of the ARC Annual General Meeting, which took place in June 2015, in the Oslo-Akershus region. It was published in January 2016 and covers different environmental aspects, such as transportation challenges, air pollution, climate change and more.



Download our publications here:



## Executive Committee



Sergi Alegre  
President

Sergi Alegre Calero is the Vice-Mayor of El Prat de Llobregat in Spain, where he is in charge of spatial planning and environmental issues. The Barcelona El Prat airport is one of the fastest growing European airports, and Mr. Alegre Calero has been responsible for accommodating the needs and constraints of a fast growing business. Mr. Alegre Calero has been serving on the ARC Executive Committee since 2002. He became the ARC president in 2011.



Erich Valentin  
Vice-President

Erich Valentin is a member of the Vienna City Council and Provincial Parliament, where he serves as Chairman on the Environment Committee. He is in charge of spatial planning and environmental issues at municipal and district level. Thanks to his role in the cooperation with Vienna International Airport, including the mediation process, planning and land use, he represents the City of Vienna in the ARC Executive Committee. He became Vice President in 2011.



Anne Devitt  
Honorary President

Councillor Anne Devitt has been the political representative of Fingal County Council, Ireland to the ARC since Fingal joined in 2001. Cllr Devitt was the first chairperson of the newly formed Northern Area Health Board and held that position over a two year period. She also holds the Chair of the Strategic Policy Committee for Community, Recreation and Amenity of Fingal County Council. She was elected as ARC president between 2002-2011. Since 2012 Cllr Devitt is an honorary member on the ARC Executive Committee.



Lars Birger Salvesen  
Vice-President

Lars Salvesen is a Norwegian politician and the Deputy County Mayor of Akershus. Akershus is the region surrounding the capital city of Oslo. Salvesen's main field of expertise is transport politics. He has formerly been elected president of The Norwegian Youth Council (LNU), and General Secretary of the Young Christian Democrats. He also worked as a political advisor in the Parliament for the Christian Democratic Party and as adviser for the Norwegian Association of Local and Regional Authorities (KS).



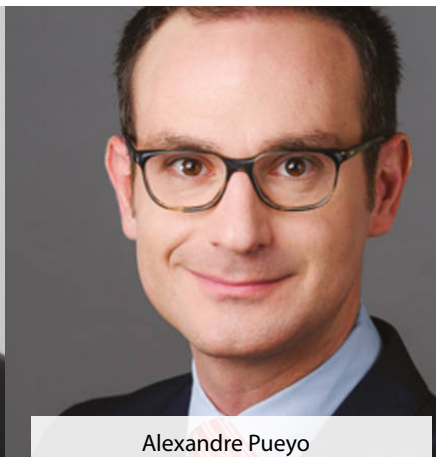
Vladimír Vytiska



Maria Rydén



Ludger Stüve



Alexandre Pueyo

Vladimír Vytiska is the Mayor of Únetice, outside of Prague in the Czech Republic. Vytiska, with a diploma in economy, has been elected as Mayor of Únetice for the last twenty years. He has also studied music, and is an active musician. Vytiska represents Prague Airport Region (association of municipalities around Prague Airport) in ARC, and he has been a member on the Executive Committee since 2010.

Ms. Maria Rydén is a Member of the City of Gothenburg's Executive Board for the Moderate Party since 2010. Her political responsibilities concern areas such as geriatric care, public health care and human rights amongst other things. These issues are consistent with Ms. Rydén's political commitment in many ways. She focalises the individuals' perspective; their right to be different and the importance of giving people the ability to make their own choices in life. Ms. Rydén is also currently a member of the City Council.

Ludger Stüve is Director of Regionalverband FrankfurtRheinMain, a regional authority responsible for land use planning and regional development in the Frankfurt Rhine-Main area. Mr Stüve also is non-executive director of different regional corporations for business development, marketing and culture. Before Ludger Stüve was elected as Regionalverband's director in 2012 he served as mayor of Schöneck – a town near Frankfurt – for eleven years. Prior to this he worked in IT and controlling departments of several major banks.

Alexandre Pueyo is councillor of the Val d'Oise County Council. Graduate of Business School, he is in charge of the public relations of an energy company, and has one representative mandate. His political responsibilities concern areas such as environmental questions, particularly noise (he is Vice President of Bruitparif), and social housing (he's board member of public social housing operators). He is also in charge of the "Charter of sustainability in Val d'Oise" signed by the local authorities of the County.

# The ARC Secretariat

The ARC Secretariat is the executive body of the ARC and is based in Brussels. Its role is to support the managerial decisions, but also to be the interface between the ARC members and the European institutions.

The Secretariat focuses on four main areas of activity: administration, communication, project applications and management, and lobby.

You can contact us at: [info@airportregions.org](mailto:info@airportregions.org).





Léa Bodossian  
Secretary General

Léa Bodossian has been the ARC Secretary General since January 2011. Before that, she spent a significant part of her career dealing with aviation issues, especially in the European Aviation Safety Agency and in the European Commission. Léa also ran regional representations in Brussels in the early 2000's. By training, she is a spatial planner and a researcher with a specialization on economic development nearby airports. She holds Masters Degrees in Spatial planning, Political Science and European Affairs.



Petra Holm  
Senior Assistant

Petra Holm has been the ARC Senior Assistant since May 2014. She is in charge of the day-to-day administration of the ARC secretariat. She has worked for the European Commission (Secretariat-General, EuropeAid, DG Enlargement) and most recently for Clean Sky Joint Undertaking, a public private partnership between the European Commission and the aeronautical Industry.



Alexandra Covrig  
Communication Officer

Alexandra Covrig has been the ARC Communication Officer since July 2016. She is in charge of digital communication and project communication. Alexandra holds a Masters' Degree in Communication Sciences and European Studies, being specialized in communication policy and ICTs. She previously worked for a private mass media company and did several communication internships.

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